

#1 City for Jobs

www.forbes.com

- Cargo hub
- State investment

- Energy jobs steady
 - Health care

#1 Winter City

www.livability.com

- Abundance of winter recreational activities
- Availability of affordable housing
- Low unemployment
- Vibrant arts and culture

10th Best City in America

Bloomberg Businessweek

- More park acres per person
- Best air quality
- Low unemployment

- High median income
- Low crime rates

Capital Projects

Bonds passed: \$31.9 million

- Roads \$27.5 million
- Parks \$2.8 million
- Fire/EMS Transit\$1.6 million

Legislative grants: \$233.8 million

- Public Safety \$7.6 million
- Project 80's renewal \$17.4 million
- Roads \$92.9 million
- Parks \$4.9 million

Public Safety

Anchorage Police Department

- 2012 Academy 28 sworn officers
- Funding for Police In/Car Video/License Plate Recognition
- Funding for Police Training Center Roof Replacement
- Southcentral Law Enforcement Tactical Range Phase II

Anchorage Fire Department

- Muldoon Fire Station
- Station 5 ground breaking

Keeping Anchorage Beautiful

- Youth Employment in Parks
- Large Park Improvement Projects
- Parks & Recreation Volunteer Program
- Large Park Improvement Projects
 - Kincaid Stadium construction
 - Coastal Trail Pavement Rehab
 - RJSP playground and parking lot improvements
 - Lyn Ary Park Tennis Court Rehab



Port Expansion Project

Legislative funding approved

- \$50 million grant
- \$48.5 million in proposed bond

US Army Corps of Engineers' report due in October

- Identify where problems occurred
- Advise best path forward

New design work over next 6-8 months



Landfill Gas Project

Dedicated on July 31, 2012

- Renewable energy methane
- Agreement (MIA) between MOA and Doyon Utilities
- Expected to provide 80% of JBER summer requirements and 55% of winter requirements
- Revenue (MOA) expected to be \$51 million over 20 year contract

Only project of its kind in Pacific Region



Economic Development

- Ship Creek- \$4 million state grant
- DHHS building
- Armory property



Improved Efficiencies

Implementation of CH2M Hill Study

- Fleet management
- Route optimization
- Facility management

Shared Services with ASD

- Purchasing
- Fleet management
- Snow removal
- IT functions

- Risk management
- Accounting
- Health insurance



- Planning and Zoning review complete
- Assembly Title 21 Committee now reviewing
- Public hearing and funded Assembly action by end of year

Venture Capital Allocated

49th State Angel Fund

- \$13.2 million from Department of Treasury
- First city in U.S. to receive allocation
- Leverage other financing
- Business and job growth

49TH STATE

Centennial / USS Anchorage

- Dena'ina Way of Living Exhibit at Anchorage Museum September, 2013-2014

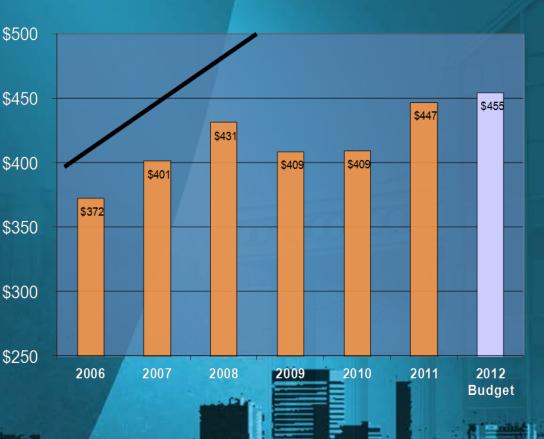


Historical Expenditure Trends*

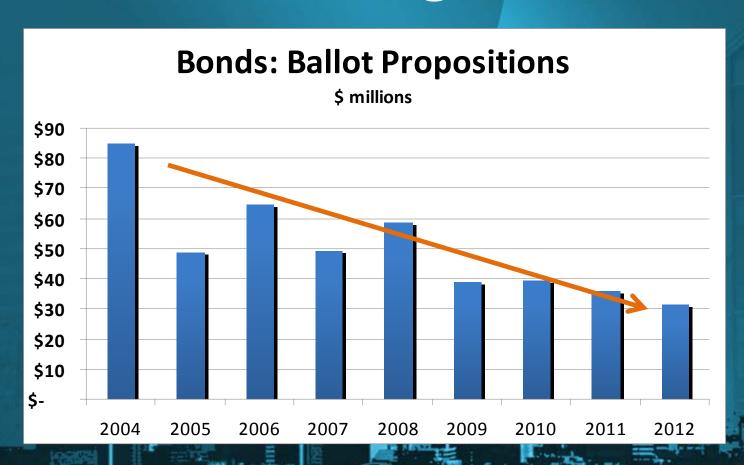
*excludes impact of debt refinancing

2011 Increases over 2010 \$500

- Debt service \$14 Million
- Investing for future\$6 Million(SAP, CityView, Kronos)
- ML&P loan \$4 Million
- Increased labor cost\$11 Million
- Environmental remediation
 \$2 Million
 (Reeve & Kincaid)



Goal: Decreasing New Debts



2013 PRELIMINARY BUDGET GAP

2012 Budget	\$454.6 million
Labor increase	\$16.3 million
Contribution to P&F unfunded liability	\$4.5 million
Post SAP IT	\$1.0 million
Increases to Fuel/Contracts	\$1.5 million
Misc	\$0.6 million
Misc Continuation Budget: Expenses	\$0.6 million \$478.5 million
	All the transfer of

Mayor's Education Summit

Initiative to improve student performance standards in Anchorage public schools.

Four components

- 1. A two-day summit November 15-16, 2011
- 2. Community dialogues with the public February 2012
- 3. Capstone Summit June 2012
- 4. The path forward



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MAYOR DAN SULLIVAN