Risk Management Division Municipal Manager

Anchorage: Performance. Value. Results.

Purpose

Minimize the financial impact and loss of "Human resources", from known and unknown events and accidents.

Core Services

- Process auto liability, general liability and workers' compensation claims timely and in compliance with prevailing statutes
- Pursue all recoveries of damage to Municipal property directly, through arbitration, MOA Prosecutor and the District Attorney's office
- Review all permits, contracts and Request for Proposal (RFP) to ensure contractors have adequate insurance to protect the MOA
- Market excess auto liability (AL), general liability (GL), workers' compensation (WC) and property coverage

Accomplishment Goals

- 24 hour claimant contact and zero Workers' Compensation late payment penalties
- Recover \$1,000,000 annually in damage to MOA property
- Assure a 24 hour turn around on all permits, contracts & Request for Proposal (RFP)
- Hold insurance renewals to expiring premiums or less annually for both the MOA and ASD. Inventory is added as acquired.

Performance Measures:

Progress in achieving goals will be measured by:

<u>Measure #1:</u> Length of time for reporting Departmental reports, claims, and incidents to Risk Management

2011	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Workers' Compensation	*133/58	*113/49	*102/37	*145/69
reports received later than 48 hours	44%	43%	36%	48%

^{*#} of reports received / # of reports received late

2010	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Workers' Compensation	*128/90	*136/88	*134/81	*122/69
reports received later than 48 hours	70%	65%	60%	57%

^{*#} of reports received / # of reports received late

Measure #2: Receipts of all recoveries deposited by Risk Management through Cash Management

2011	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Subrogation owed	\$197,058	\$221,955	\$209,624	\$146,234
Subrogation paid	\$116,888	\$57,755	\$133,830	\$47,887
% collected	59%	26%	64%	33%
WC, GL, AL paid	\$788,451	\$618,740	\$943,602	\$2,265,053
WC, GL, AL recovery	\$407,588	\$442,663	\$196.343	\$278,298
% Collected	52%	72%	21%	12%

2010	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
Subrogation owed	\$135,350	\$69,129	\$136,775	\$251,624
Subrogation paid	\$109,711	\$59,203	\$63,161	\$201,176
% collected	81%	86%	46%	80%
WC, GL, AL paid	\$1,394,366	\$1,362,225	\$2,328,603	\$1,597,436
WC, GL, AL recovery	\$ 531,490	\$ 446,409	\$ 230,796	\$ 124,550
% Collected	38%	33%	10%	8%

Measure #3: Incoming and outgoing permits, contracts and Request for Proposal log to process within 24 hours.

2011	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
# of permits and	80	168	90	130
contracts				
# processed in 24 hrs	80	168	90	130

2010	1 st Quarter	2 nd Quarter	3 rd Quarter	4 th Quarter
# of permits and	N/A	83	93	74
contracts				
# processed in 24 hrs	N/A	83	93	74

Measure #4: Insurance renewal cost to remain within 10% annual increase.

	2008	2009	2010	2011
Auto and General Liability	\$282,183	\$318,622	\$318,997	\$307,584
% increase/decrease				-3.6%
Property Excess Insurance	\$865,875t	\$947,710	\$880,684	*\$1,070,670
% increase/decrease				+18%
	Membership Credit	No Membership Credit	Membership Credit	No Membership Credit
Workers'				
Compensation Excess Insurance	\$303,647	\$308,140	\$310,405	\$300,514
% increase/decrease				-3.2%

^{*} Japan's earthquake & tsunami influenced renewal rate

Safety Division Municipal Manager

Anchorage: Performance. Value. Results.

Purpose

Protect the employees and citizens of the Municipality from unsafe conditions and acts.

Core Service

Determine frequency and severity as pertains to "Root Cause of Accidents"

Accomplishment Goal

Lower the cost of Municipal operations by reducing both the number of accidents and the severity of accidents in workers' compensation, auto liability and general liability exposures.

Performance Measures

Progress in achieving goal shall be measured by:

Measure #1: Reduction in the number of incidents/claims by 5% annually

2011	1 st Qtr # claims	\$ Amount	2 nd Qtr # claims	\$ Amount	3 rd Qtr # Claims	\$ Amount	4 th Qtr # Claims	\$ Amount		ear End Total
General Liability	1	\$7,650	4	\$6,789	5	\$14,473	1	-\$5,150	11	\$23,762
Auto Liability	4	\$99,276	7	\$58,150	8	\$41,992	9	\$184,510	28	\$383,928
Workers' Compensation	116	\$681,525	131	\$553,801	106	\$887,137	150	\$2,085,693	503	\$4,208,156
Total	121	\$788,451	142	\$618,740	119	\$943,602	160	\$2,265,053	542	\$4,615,846

2010	1 st Qtr # claims	\$ Amount	2 nd Qtr # claims	\$ Amount	3 rd Qtr # Claims	\$ Amount	4 th Qtr # Claims	\$ Amount		ear End Total
General Liability	0	0	6	\$29,500	2	\$17,550	5	\$24,777	13	\$71,827
Auto Liability	8	\$87,961	9	\$76,677	4	\$177,977	13	\$129,114	34	\$471,729
Workers' Compensation	111	\$1,306,405	142	\$1,256,048	133	\$2,133,076	124	\$1,443,545	510	\$6,139,074
Total	119	\$1,394,366	157	\$1,362,225	139	\$2,328,603	142	\$1,597,436	557	\$6,682,630

2011										
Increase/	+1.7%	-43%	-10%	-55%	-14%	-59%	+1.1	+71%	-3%	-31%
Decrease										

Performance Measure Methodology Sheet Risk Management Division Municipal Manager

Measure #1: Length of time for reporting of Departmental reports, claims and incidents to Risk Management

Type

Effectiveness

Accomplishment Goal Supported

Claim handling as required by the Alaska Fair Claims Settlement Act and Workers' Compensation Act

Definition

Workers Compensation Coordinator reviews reports to State of Alaska Department of Labor and seeks recovery of penalty from contractor.

Data Collection Method

Monthly, quarterly and annual reports to all department heads and Municipal Manager

Frequency

Monthly, quarterly and annually

Measured By

The Risk Manager and actuarial studies

Reporting

Risk Management will create monthly, quarterly and annual reports regarding claim handling and penalties

Used By

All division directors, department heads, supervisors and safety officers

Performance Measure Methodology Sheet Risk Management Division Municipal Manager

Measure #2: Receipts of all recoveries deposited by Risk Management through Cash Management

Type

Efficiency

Accomplishment Goal Supported

Increase in percentage of recovery of damages

Definition

3rd party claims investigated and pursued by Risk Management

Data Collection Method

File Maker Pro data base and Cash Management

Frequency

Daily, monthly and annually

Measured By

The Risk Manager and Cash Management

Reporting

Monthly reports to Municipal Manager

Used By

OMB and Finance

Performance Measure Methodology Sheet Risk Management Division Municipal Manager

Measure #3: Incoming and outgoing permits, contracts and Request for Proposal log to process within 24 hours

Type

Efficiency

Accomplishment Goal Supported

24 hour turn around on all permits, contracts and Request for Proposal (RFP)

Definition

All insurance issues contained in permits, contracts and Request for Proposal (RFP) are reviewed by Risk Manager

Data Collection Method

A daily log of incoming and outgoing items are recorded

Frequency

Daily

Measured By

The Risk Manager

Reporting

Monthly to Municipal Manager

Used By

Departments, purchasing and legal for tracking location of item

Performance Measure Methodology Sheet Risk Management Division Municipal Manager

Measure #4: Insurance renewal cost to remain within 10% annual increase

Type

Effectiveness

Accomplishment Goal Supported

Maintain the most comprehensive and competitive coverage's available

Definition

Risk Management reviews quotes and coverage's twice a year for property, workers' compensation, auto liability and general liability coverage's and negotiates renewals

Data Collection Method

Insurance Broker and Risk Management

Frequency

Bi annually

Measured By

Risk Manager and Broker

Reporting

Bi annually to Municipal Manager, Finance and OMB

Used By

OMB and Finance

Performance Measure Methodology Sheet Safety Division Municipal Manager

Measure #1: Reduction in the number of incidents/claims by 5% annually

Type

Effectiveness

Accomplishment Goal Supported

OSHA Act 1970, Workers' Compensation and Loss Runs

Definition

Incidents and injuries reported to Risk Management regarding MOA employees and citizens

Data Collection Method

Monthly, quarterly and annually reports from all Municipal departments

Frequency

Monthly, quarterly and annually

Measured By

OSHA 300 logs, near miss reports and Third Party Administrator loss runs

Reporting

Monthly, quarterly and annually and as requested by the Municipal Manager and Department Directors

Used By

All division directors, department heads, supervisors and safety officers