

Submitted By: Chair of the Assembly at the
Request of the Mayor
Prepared By: Office of Management & Budget
For Reading: April 8, 2025

ANCHORAGE, ALASKA
AR 2025 - 92

**A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE REVISING AND
APPROPRIATING FUNDS FOR THE 2025 MUNICIPAL UTILITIES / ENTERPRISE ACTIVITIES
OPERATING AND CAPITAL IMPROVEMENT BUDGETS.**

WHEREAS, in accordance with Anchorage Municipal Code section 6.10.045, the Assembly may alter the Municipal Utilities / Enterprise Funds capital budget/capital program by majority vote; and

WHEREAS, the 2025 operating and capital improvement budgets / programs for the Municipal Utilities / Enterprise Funds were approved per AO 2024-94 (S) and became effective January 1, 2025; and

WHEREAS, the Mayor has recommended revisions to the Municipal Utility / Enterprise activity departments and fund appropriations for 2025; now, therefore,

THE ANCHORAGE ASSEMBLY RESOLVES:

Section 1. The amounts set forth for the 2025 fiscal year budgets are hereby revised and appropriated:

Fund	Utility / Enterprise	Approved Budget	Revision	Revised Budget
531000	Anchorage Hydropower Utility	\$ 5,685,154	\$ 693,880	\$ 6,379,034
540000	Anchorage Water Utility	54,669,759	(646,032)	54,023,727
550000	Anchorage Wastewater Utility	53,218,414	(550,813)	52,667,601
560000	Refuse Collection Utility	15,852,708	477,860	16,330,568
562000	Solid Waste Disposal	29,257,513	1,236,956	30,494,469
570000	Don Young Port of Alaska	16,574,049	5,544,388	22,118,437
580000	Airport	1,269,452	(92,837)	1,176,615

Section 2. The amounts set forth for the 2025 Municipal Utilities / Enterprise Activities Capital Improvement Budgets for the municipal utilities / enterprise activities are hereby revised as described in the attached Assembly Memorandum.

Section 3. The following capital activities' funding sources are available and are hereby appropriated for the 2025 Municipal Utilities/Enterprise Activities in amounts not to exceed, as follows:

Fund	Utility / Enterprise	Approved Budget	Revision	Revised Budget
531200	Anchorage Hydropower Utility	\$ 325,000	\$ 650,000	\$ 975,000
540200	Anchorage Water Utility	40,862,000	500,000	41,362,000
550200	Anchorage Wastewater Utility	33,700,000	3,000,000	36,700,000
560200	Refuse Collection Utility	650,000	300,000	950,000
562200	Solid Waste Disposal	8,339,000	9,080,000	17,419,000

1 **Section 4.** The appropriations made by this resolution are in addition to any other appropriation
2 provided for by law for Fiscal Year 2025.

3
4 **Section 5.** This resolution shall take effect immediately upon passage and approval by the
5 Assembly.

6
7 PASSED AND APPROVED by the Anchorage Assembly this ____ day of _____, 2025.

8
9
10 _____
11 Chair of the Assembly

12 ATTEST:

13
14
15 _____
16 Municipal Clerk



MUNICIPALITY OF ANCHORAGE

Assembly Memorandum

AM No. 281-2025

Meeting Date: April 8, 2025

FROM: MAYOR

**SUBJECT: A RESOLUTION OF THE MUNICIPALITY OF ANCHORAGE
REVISING AND APPROPRIATING FUNDS FOR THE 2025
MUNICIPAL UTILITIES / ENTERPRISE ACTIVITIES OPERATING
AND CAPITAL IMPROVEMENT BUDGETS.**

The accompanying Assembly Resolution revises and appropriates the Municipal Utilities / Enterprises Activities 2025 Operating Budgets for the following reasons:

- Adjust the Municipal Utility/Enterprise Service Assessments as appropriate; and
- Adjust IGCs (charges to/from others); and
- Adjust revenues for updated projections; and
- Adjust personnel and benefit costs in line with collective bargaining agreements or current wage costs.

The following Municipal Utilities / Enterprises Activities 2025 Operating Budgets are revised as follows:

Anchorage Hydropower Utility Fund (531000)

- New Administrative Officer (half year)
- Legal fees for Regulatory Commission of Alaska (RCA) hearings
- Professional services approved by the Eklutna Operations Committee

Don Young Port of Alaska Fund (570000)

- Interest Expense on Bonded Debt

Municipal Airport (Merrill Field) Fund (580000)

- Elimination of the dividend to General Government

Solid Waste Services (SWS) Disposal Utility Fund (562000)

- Emissions reduction services
- Engineering contract increases
- Financial study – to provide an analysis on current closure cost estimates based upon recent volumetric surveys performed at the Anchorage Regional Landfill
- Household Hazardous Waste Program
- Safety contract increases and safety supplies
- Strategic, Integrated Solid Waste Master, and MOA Energy Plans
- 2 New positions (half year): Special Administrative Assistant I and Landfill Serviceman Mechanic

1
2 SWS Refuse Collections Utility Fund (560000)

- 3 • Household Hazardous Waste Program
4 • Strategic, Integrated Solid Waste Master, and MOA Energy Plans
5 • Safety contract increases and safety supplies
6 • Tipping floor heat
7

8 The following Municipal Utilities / Enterprises Activities 2025 Capital Improvement
9 Budgets/Programs (CIB/CIP) are revised as follows:
10

11 Anchorage Hydropower Utility Capital Projects Fund (531200)

- 12 • Generation Controls - \$134,000 – Equity Funding
13 Preliminary engineering and design for a capital project to replace the
14 antiquated/outdated control system on the hydroelectric generators in the plant.
15
16 • Fish & Wildlife Study - \$516,000 – Equity Funding
17 ✓ \$45,000 is for MOA's 19.04% share of the payment for the 2025 trail upgrade payment
18 to AK State Parks as a condition of the Governor's Final approved Fish & Wildlife
19 Program.
20 ✓ \$96,000 is for MOA's 19.04% share of the preliminary permitting and to solicit and
21 develop a program management firm and team to represent the Hydro Owners in
22 engineering design and bid documents for each future discrete project the Program
23 requires, such as design and construction of bridge crossings.
24 ✓ \$375,000 is for MOA's payment of the Pumped Storage Hydropower Study mandated
25 in the Governor's Final Program.
26

27 AWU Capital Projects Fund (540200)

- 28 • North End Bulk Water Fill Station - \$500,000 Equity Funding - The Water Utility will
29 initiate site selection and design of a bulk potable water fill station, located in the
30 Northern Communities. This will provide bulk potable water service for commercial and
31 residential use.
32

33 ASU Capital Projects Fund (550200)

- 34 • Biosolids Handling Facility - \$3,000,000 Equity Funding – The current sewage sludge
35 incinerator at the Asplund Water Pollution Control facility is nearly four decades old and
36 is nearing the end of its useful life. The Sewer Utility, in partnership with Solid Waste
37 Services, is exploring Waste to Energy for municipal waste disposal and energy
38 recovery. This project will address future biosolids handling for the Sewer Utility.
39

40 SWS Disposal Utility Capital Projects Fund (562200)

- 41 • Anchorage Regional Landfill (ARL) Gas Collection and Control System (GCCS)
42 Maintenance & Operation - \$250,000 – Equity Funding
43 This project will facilitate improved gas collection and control to maintain regulatory
44 compliance requirements to collect and destroy landfill gas (LFG), SWS is standing up
45 a new contract to more efficiently implement GCCS changes and ensure operation
46 continuity through better maintenance support. SWS staff and resources have gallantly
47 worked to their limits in handling the increasing work associated with an expanding and
48 aging landfill, but change is needed to ensure staff cover their core responsibilities.
49
50 • ARL Temp Structure Foundation and Permitting - \$130,000 – Equity Funding
51 In response to the 2018 earthquake, SWS procured and had constructed a fitted fabric
52 structure, manufactured by Sprung Structures with aluminum components to

temporarily house equipment maintenance operations. The structure has been through record snow fall winters and windstorms strong enough to declare emergency government aid. The structure, originally planned for temporary use, has proven its fortitude and continues to provide valuable heated working space. SWS seeks to convert this structure from temporary use to permanent use, which will require re-permitting the structure and compliance with additional building code requirements. SWS proposed acquiring professional engineering and construction services to make changes to the building to qualify for permanent use. This work will include the removal of interior asphalt inside the building and installing an approved foundation system, such as piles.

- Gas Collection and Control System (GCCS) - \$2,900,000 – Equity Funding

The repair and upgrade to the GCCS system at the closed landfill beneath Merrill Field Airport. Timely approval and funding of this project are essential to mitigating environmental and safety risks while ensuring compliance with state and federal regulations.

- Leachate Treatment and Design Pilot Study - \$500,000 – Equity Funding

SWS has run to near completion the two options required by the Alaska Department of Environmental Conservation (ADEC) in a Compliance Order By Consent (COBC) Supplemental Environmental Project (SEP) to implement better leachate management to remove and/or reduce trucks hauling leachate to Anchorage Water and Wastewater Utility (AWWU). In continuing efforts to satisfy ADEC, SWS will undertake efforts to investigate and narrow possible leachate treatment options through a leachate treatment pilot study to look at treatment options that can be implemented at the ARL to reduce trucking and discharges to AWWU facilities.

- Photovoltaic (PV) Power Supplementation - \$300,000 – Equity Funding (60/40 split Disposal/Refuse)

In an effort to support the goals and needs of Anchorage to reduce reliance on the strained supplies of natural gas the produce electricity and reduce reliance upon expensive energy charges, plan to install Photovoltaic (PV) panels on building surfaces at the Central Transfer Station (CTS) and the Anchorage Regional Landfill (ARL) to consume and/or export on-site generated power. SWS has implemented similar projects that have seen savings and some payments for on-site generation of power with PV panels.

- Waste-to-Energy (WTE) Project - \$5,000,000 – Equity Funding

SWS, in collaboration with AWWU, is initiating a WTE project to explore sustainable solutions for waste management while generating renewable energy. The allocated SWS budget of \$5 million and \$3 million from AWWU will support the initial phases of this important and strategic project. This initial phase is critical to laying the foundation for a successful WTE facility, ensuring regulatory compliance, technical viability, and financial feasibility. AWWU is a strategic partner, who is looking to replace outdated equipment associated with the incineration of sludge generated from wastewater treatment.

SWS Refuse Collections Utility Capital Projects Fund (560200)

- Photovoltaic (PV) Power Supplementation - \$200,000 – Equity Funding (60/40 split Disposal/Refuse)

In an effort to support the goals and needs of Anchorage to reduce reliance on the strained supplies of natural gas the produce electricity and reduce reliance upon

expensive energy charges, plan to install Photovoltaic (PV) panels on building surfaces at the Central Transfer Station (CTS) and the Anchorage Regional Landfill (ARL) to consume and/or export on-site generated power. SWS has implemented similar projects that have seen savings and some payments for on-site generation of power with PV panels.

- Wheel Wash Station Decommission - \$100,000 – Equity Funding
Cost associated with decommissioning and repurposing the current wheel wash station at the Central Transfer Station.

Previously approved budget documents are available at the following site:

<http://www.muni.org/Departments/budget/Pages/default.aspx>

Budget revisions included in the attached resolution will be made available at the above-mentioned site after Assembly approval.

THE ADMINISTRATION RECOMMENDS APPROVAL.

Prepared by:	Office of Management & Budget (OMB)
Approved by:	Ona R. Brause, OMB Director
Concur:	Eva Gardner, Municipal Attorney
Concur:	Philippe D. Brice, Chief Fiscal Officer
Concur:	William D. Falsey, Chief Administrative Officer
Concur:	Rebecca A. Windt Pearson, Municipal Manager
Respectfully Submitted:	Suzanne LaFrance, Mayor