

## PRIORITIES

- **Housing Action** – communicate the Assembly’s housing vision, streamline codes and processes, and spur innovative attainable housing
- **Municipal Workforce** – support recruitment and retention of a productive and qualified municipal workforce
- **Port of Alaska Modernization** – support rapid timeline that launches Phase II construction by summer 2024
- **Public Health, Safety and Quality of Life** – fund public safety & mental health services; support the Crisis Now model; invest in outdoor and public spaces
- **Fully Functional Municipal Services** – closely monitor service delivery to ensure high quality, accessible, and transparent municipal services and operations

## 2024 PROGRESS REPORT – As of 12/2/2024

### Housing Action Goals

Goal	Lead	Actions	Status
Finalize HOME Initiative to simplify residential zoning	MZ, DV, AB	HOME Initiative (AO 2023-87) passed, introduced adopted plan amendments (AO 2024-44), launched HOME webpage, met with 25+ community organizations through end of May.	Complete
Launch a program to track short-term rentals	RS, MZ	AO 2023-110(S-1), As Amended on 3/5 vetoed; AO 2024-81(S), As Amended requires hosting platforms submit more detailed data	Complete – need to track data in 2025
Develop a program for third party review for commercial development	KC, RS	AO is No. 2023-136(S)*, As Amended on 2/27	Complete
Reduce hurdles for rehabbing old buildings	CC, AB,	AO No. 2024-15 Removing 10% Nonconformity Fee passed on 2/27; other work is still needed	In Progress

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that have nonconforming characteristics		Title 21 Innovation Section; allow for more flexibility in permitting approval processes. [CC]	
Review open space requirements for multi-family housing	KC	AO 2024-16 Private Open Space reduction on 2/27	Complete
Create catalog of pre-approved residential building plans	MZ, ML	Decided to focus on ADUs, working group continues to meet – RFP for designs to go out this winter with target program launch in spring 2025	In Progress
Adjust Planning appeal fees	MZ	Early visioning underway	Prep
Investigate infrastructure funding solutions	CC	PRO grant submission to HUD in November to research and test new approaches for modular and manufactured housing; Admin committed to hiring grant writers	In Progress
Review and update Residential Design Standards	AB, MZ	Site access code update workgroup formed in fall 2024; residential standards project will be at a future date (Planning might have something starting); AO 2024-104 Pause on residential design standards has a hearing on 1/7/25	In Progress
Continue to utilize vacant and abandoned buildings for housing	GM, FR	Provided \$1.3M to AAHLT for pilot; ACDA seeking federal funding for larger program	In Progress
Investigate and update tax incentives for housing development and upgrades	CC, AB, ZJ	Expand 4+ unit tax abatement citywide [MZ, CC, GM]; looking into attaching abatement to federal archives site RFP; waiting for proposal from Admin in late December	In Progress
Create code “safe harbor” program to encourage development of old housing stock	AB, FR	Researched what works elsewhere, need more input from local builders to see how widespread of a problem this is	Prep
Refine Code to reduce the cost and timeline to build in Anchorage	RS, MZ, AB, DV	AO 2024-83 on Planned Unit Development (PUD) passed on 10/8; Transit Supported Development Opportunities ordinance is	In Progress

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		in the works; AO 2024-99 to eliminate future special limitations PH 12/17/24	
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## Quality Municipal Services Goals

Goal	Lead	Actions	Status
Wage Increases and retention strategies for MOA employees	MZ, AB, GM	Q1 Budget included funds for employee retention initiatives; Assembly funded \$150K for MOA workforce study; Phase 1 of study – employee satisfaction survey complete; Budget ARs are on 12/3 agenda	In Progress
See MOA fully staffed	RS, ML	Consider this a metric of the performance in this category? <b>Felix – could we ask that HR provide vacancy/turnover/hiring reports at the Quality MOA Services meetings?</b>	Need to find a way to track
Update Public Records code to bring to date with current technologies i.e. video and electronic	MZ, CC	AO 2024-124 to establish Assembly and Legislative branch records and information management program; more substantial Public Records Code reform may be in order; update on various systems in use, cost to public, and cost of improvements (APD incident database; permit processing); Body camera data [KPV]	In Progress
Ensure full implementation of Online checkbook	CC	Phase 1 complete: Online checkbook launched; Phase 2 is in Admin (lifecycle / progress report of a contract, including terms), Phase 3 could be tied to a map of projects by neighborhood as an open government portal	In Progress
Review of code for community councils for procedures of operation to ensure a system that adds value	DV, AB, KPV	FCC got a new executive director; review potential new models in collaboration with FCC (related to CIP/CIB process improvements)	Postpone to 2025
Review and update MOA hiring practices	RS, CC, ML	Reviewed Legislative Branch hiring processes; consider amendments to HR Code	In Progress
Clarify roles and responsibilities of the Office of Equity and	MZ	Possible code update, as well as procedural changes	In Progress

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Justice and Chief Equity Officer			
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## Economic Development Goals

Goal	Lead	Actions	Status
Establish Anchorage Metropolitan Area Projects (MAPs) program with AEDC for a sales tax	RS, FR, SM	Project Anchorage Sales tax currently under review	In Progress
Continue to improve and simplify Muni processes and regulations on business	AB	Funded year one of online bidding system [AB, DV, KB]; set policy for free applications for users; childcare licensing code update [AB, KB]	In Progress
Codify and confirm appointments for new Anchorage Child Care and Early Education Fund Accountability Board, to provide robust recommendations for marijuana tax revenue for early childhood education for FY25 budget	AB, KPV	AO 2024-61 created board; first round of board appointments approved at 9/10 meeting; project has been handed over to Admin for implementation; Assembly will continue to approve the ACCEEs budget	Complete
Understand and address economic disparity in Anchorage	GM, KB	Continuing with CEDC, interested in modeling	Prep

## Homelessness Goals

Goal	Lead	Actions	Status
Create public dashboard on Assembly home page of homelessness data and	RS	This is hard because Assembly doesn't have access to most of this data — Legislative Services is updating the tracker of MOA spending and major Assembly legislation on	Closed - Refer to <a href="#">ACEH data dashboard</a>

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metrics to drive data-based decision making		homelessness and ACEH has the data snapshot— <a href="https://www.aceh.org/data">https://www.aceh.org/data</a> but not sure how to tie the two data sets together	
Ensure Emergency Cold Weather Shelter is funded through 2024, with a smooth transition to summer operations	AB, KPV	ECWS funded for summer into early winter; evaluate ECWS needs for remainder of 2024-2025 Winter Season and begin planning for 2025-26	In Progress
Identify sustainable policy and funding for emergency cold weather shelter	KPV, RS	Looking at alcohol and marijuana taxes; Mayor added funding in 2025 budget	In Progress
Prioritize housing investments & policies to reduce number of people experiencing homelessness and demand for shelter	Housing & Home. Comm.	Providence’s Q’et’en Qenq’a for ages 55+ experiencing homelessness opened 45 permanent supportive housing units and six recuperative care units and CIHA opened Ch'bala Corners II using 2022 ARPA funds.	In Progress
Continue to implement the recommendations from the Complex Behavioral Health Task Force report	Health Policy/Public Safety	AHD issued RFP for Behavioral Health Mobile Case Management, need to review recommendations	In Progress
Refine camp abatement code and prepare for US Supreme Court ruling	FR	Waiting to see how the new Administration addresses this	In Progress

## Assembly Business Goals

Goal	Lead	Actions	Status
Join people together to solve local problems and	All	Held Public Finance and Transportation Nerd Nites, Made over 20 presentations to community councils and	In Progress

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help residents engage in local government		organizations on HOME initiative, created Food for Thought, hosted Assembly Retreat on Energy	
Establish equitable funding for the Legislative branch	MZ	Added Suite 170 at City Hall to Assembly; Salaries and Emoluments Commission approved member health coverage to go into effect for those elected after 4/2025; continue to address in each budget	In Progress
Build and strengthen relationships with State & Federal counterparts	CC, AB, ZJ	Have been holding regular meetings with Congressional Delegation and Anchorage Delegation of Legislature	In Progress
Continue to build systems and strengthen the branch to make it a desirable place to serve and work	CC	Completed salary survey, Salaries and Emoluments Commission – reviewing Health Care for Members, branch staff retreat to develop mission/vision/values, brought back staff Holiday monthly potlucks	In Progress
Rollout Assembly meeting public engagement improvements, including production upgrades and civic engagement materials	staff	A/V upgrade underway, purchased new video equipment and transitioning production to the post-Crabb era as of June 3, created new graphics for meeting livestream, updated background music for meeting intermissions, adding district-specific emails, grew Assembly newsletter, held Assembly 101 trainings for youth groups, Assembly Aide pilot project and conducted Aide orientations	In Progress
Secure at least two of the MOA's state legislative requests	AB, CC, FR	Sent delegation to JNU, worked with lobbyist and Admin on meetings with legislators; 2+ priorities passed	Complete
Develop strategic plan for equitable and effective use of the alcohol tax	KB, DV, AB	Plan passed at 9/10 meeting (AR 2024-278) – Assembly should use policy guide during budget making; Admin responsible for carrying out the plan	Complete
Improve CIP and CIB process to broaden input	AB, DV, CC	Promoted CC survey; WS on CIP & CIB 5/31, 8/16 and 9/6; CC surveys will be moved earlier in the year in 2025 –	In Progress

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from community on capital project priorities		continue to work with Admin to promote survey and streamline process	
Assembly Member hand off during term transitions	KB	Assembly leadership established the Chair training program in fall 2024 to bring more members into the loop on leadership activities	

## Public Health, Safety and Quality of Life Goals

Goal	Lead	Actions	Status
See APD and AFD fully staffed	RS, MZ	Kameron – can you ask for an update at a Public Health and Safety meeting?	
Revise purpose & composition of Public Safety Advisory Commission (sunsets Oct. 2024)	AB, KPV	Initial meetings have occurred, community group brought ideas to Public Health and Safety on 8/14; this issue is evolving to develop a public safety community body – composition, authority and roles still being determined	In Progress
Continue wildfire mitigation and response	KB, SM, ZJ	Public Safety Committee held July briefing; AFD hired Wildfire Mitigation Coordinator; need to take a broader look to include urban fire hazards as well	In Progress
Continue to push for AFD Mobile Crisis and APD Mobile Intervention Teams to 24/7 service	MZ, DV, AB	AFD has a 7-day pilot going; APD is in a 7-day model – look at options in 2025 budget discussions; need to codify MCT as emergency service (MZ, KPV, DV); AO 2024-113 PH on 12/3 to codify the Mobile Crisis Team	In Progress
Continue monitoring of Body Worn Camera implementation for Police Department	FR, DV	Passed AO 2024-69 to add BWC to Municipal Use of Surveillance Technologies; Public Health and Safety Committee is monitoring APD implementation of new policy	In Progress
Determine a path for Eklutna River Restoration that includes full dam removal	CC, MZ	Passed multiple pieces of legislation; came into alignment with Administration on the issue, pursuing technical and legal routes to protect water rights and MOA funds; pursuing negotiations with CEA on Governor’s mandate	In Progress

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Invest in housing, parks and trails to make sure we have a city where people want to live, work and play	All	Voters approved CASA and Park Bonds; 5 <sup>th</sup> Ave protected bike lane pilot; Chugach Mountain Bikers expected to complete the Coastal Trail Northern Extension this fall using 2022 ARPA funds; need to work with Admin to get CASA into the CIP; get update on current CASA projects (Transp Committee); Mountain View Field house ground breaking, Equity Center ribbon cutting, Girdwood Master Plan funded by ARPA	In Progress
Hold State of Alaska accountable to increase the Base Student Allocation and address inequities in Anchorage funding formula	KB, FR	2024: Passed resolutions of support; included the request in the Legislative Program; 2025: need to pass resolution for 2025 session and include in Legislative Program	Complete for 2024; address in 2025 Legislative Program

## Infrastructure and Transportation Goals

Goal	Lead	Actions	Status
Complete a decision on design for both Terminals 1 and 2 in Port of Alaska Modernization program	MZ, CC, ZJ	NE Stabilization construction has begun, admin is releasing updated plan of finance in December; T1 design and T2 design concept complete; construction ITB to go out this winter; tariff surcharge increase passed	In Progress
Snow Planning - review various snow removal plan costs (84hr., 72 hr., 48hr.) in terms of labor, equipment etc.	MZ, ML, RS	Working with Paul VanLandingham on a service level structure to align with budget process this fall; exploring a specific non-motorized snow plowing budget; held snow special meeting with Admin on 9/12	In Progress
Assume snow plowing and funding of all state roads except Glenn,	RS, ML, MZ	Looking into review of TORAs – starting with some pilot projects in Chugiak-Eagle River; monitor state funding for additional capacity; proposal for CBBERSA pilot project was	In Progress



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Minnesota and New Seward		rejected because of regulatory barriers – look for a different pilot with Fireweed	
Increase investment in safe streets, road maintenance, and non-motorized transportation	DV, MZ, ML	Address through AMATS, downtown protected bike plan pilot project, working with Traffic to get an NACTO affiliation for MOA; launched Pedestrian Safety Campaign (AR 2024-296, As Amended) with October as Pedestrian Safety Month	In Progress
Revive the Stormwater Utility plan and identify sources for infrastructure funding	DV, CC, AB	Need to reach out to new Administration to get conversation going; need to brief Members on history of this topic; goes to IOUEC at November meeting	
Secure local control of 5 <sup>th</sup> and 6 <sup>th</sup> Avenues	MZ, DV	Waiting for DT Streets Engineering Plan for more info	In Progress
Work to implement new and innovative projects		Assembly can look to ideas for pilot projects to bring to Assembly (protected bike lanes, TORA sharing road alternatives, etc.)	2025 goal

## 2025 Ideas

- Think up and push pilot projects for our priority areas
- Highlight the large multi-year projects (Port, AMATS/Transportation, Eklutna)
- Continue to tie the workplan into the committee structure to create a seamless flow for work and review