

Municipality of Anchorage

2025 Proposed Budget General Government Operating (cont.)

Utilities, Enterprises, & ACDA

Assembly Worksession



Presented by:
Mayor Suzanne LaFrance
Ona Brause, Director, Office of Management & Budget
October 25, 2024

11:00am-4:00pm

General Government Department Presentations...Continued

- **Equity & Justice**
- **Equal Rights Commission**
- **Internal Audit**
- **Assembly**
- **General Government Conclusion**
- **Break 11:55 – 12:15pm**

Utilities, Enterprise, and ACDA

- **Anchorage Hydropower**
- **Anchorage Water & Wastewater Utility**
- **Don Young Port of Alaska**
- **Merrill Field Airport**
- **Solid Waste Services**
- **Anchorage Community Development Authority**
- **2025 Budget Worksessions Conclusion**



Mayor's Priorities



**GOOD
GOVERNMENT**



**SAFE STREETS
AND TRAILS**



**BUILDING
OUR FUTURE**

Overview

Mayor's
Priorities



2025 Budget Goals

1. Address **homelessness** head-on.
2. Expand and align Anchorage's **crisis response** services.
3. Improve and invest in **snow removal**.
4. Invest in **traffic calming and safe public spaces**.
5. Support **childcare and early education**.
6. **Get the basics right:** Continue core MOA constituent work; improve recruitment & retention to ensure day-to-day services.

Overview

Mayor's
Priorities



General Government Continued



Overview

Key
Direct
Cost
Changes



2024 Revised Budget	\$ 620.3 m
One-time requirements reversed	(6.8 m)
Debt service adjustment	7.1 m
Labor continuation	11.8 m
Other (ML&P PERS, P&F retirement, etc)	2.5 m
2025 Continuation Budget	\$ 634.7 m
Transfer from ML&P Sale Fund	3.8 m
Bond O&M	0.3 m
Personnel additions/transfers	0.9 m
Low-barrier shelter and services	3.5 m
One-time changes	0.8 m
Other non-labor	1.6 m
Girdwood Board of Supervisors	0.2 m
2025 Proposed Budget	\$ 645.8 m



		Direct Costs	Positions		
			FT	PT	Seas/T
2024 Revised Budget		479,394	3	-	-
Changes in Existing Programs/Funding for 2025					
- Salaries and benefits adjustments		79,363	-	-	-
2025 Continuation Level		558,757	3	-	-
2025 Proposed Budget Changes					
- Transfer Equal Opportunity position to the Office of the Chief Administrative Officer as Federal Compliance Office		(195,760)	(1)	-	-
2025 Proposed Budget		362,997	2	-	-



		Direct Costs	Positions		
			FT	PT	Seas/T
2024 Revised Budget		827,012	6	-	-
Changes in Existing Programs/Funding for 2025					
- Salaries and benefits adjustments		45,243	-	-	-
2025 Continuation Level		872,255	6	-	-
2025 Proposed Budget Changes					
- None		-	-	-	-
2025 Proposed Budget		872,255	6	-	-

	Direct Costs	Positions		
		FT	PT	Seas/T
2024 Revised Budget	858,568	5	1	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	10,424	-	-	-
2025 Continuation Level	868,992	5	1	-
2025 Proposed Budget Changes				
- None	-	-	-	-
2025 Proposed Budget	868,992	5	1	-



Assembly

Operating



	Direct Costs	Positions		
		FT	PT	Seas/T
2024 Revised Budget	9,405,741	36	1	-
2024 One-Time Adjustments				
- Reverse ONE-TIME - 2024 Assembly Amendment #52, Line 6, (Mayor Vetoed, Veto Overridden) Workforce study and employee needs assessment	(150,000)	-	-	-
- Reverse ONE-TIME - Assembly Amendment #52, Line 26, (Mayor Vetoed, Veto Overridden) Assembly to hire consultant to analyze Eklutna re-w atering	(45,000)	-	-	-
- Reverse ONE-TIME - 2024 Assembly Amendment #53, (Mayor Vetoed, Veto Overridden),ACCEEF Implementation Team Direct Grant to ACT	(100,000)	-	-	-
- Reverse - ONE-TIME 2024 Assembly Amendment #52, Line 22, Legal contracts	(200,000)	-	-	-
- Reverse ONE-TIME - 2024 Assembly Amendment #52, Line 2, (Mayor Vetoed, Veto Overridden) Assembly Priorities Policy Convening and Communications	(75,000)	-	-	-
- Reverse ONE-TIME - 2024 Assembly Amendment #52, Line 24, Run-off election	(350,000)	-	-	-
- Reverse ONE-TIME - 2024 1Q Assembly Amendment #1, Line 11c (Mayor Vetoed, Veto Overridden) MOA Employee retention & incentive allocation	(285,000)	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	26,604	-	-	-
2025 Continuation Level	8,227,345	36	1	-
2025 Proposed Budget Changes				
- Assembly conference room update	75,000	-	-	-
- Add new Assembly Aide position	55,648	1	-	-
- Project-management software subscription	10,000	-	-	-
- Alaska Political Report	3,000	-	-	-
- Alaska Municipal League and other Assembly events	1,000	-	-	-
- ADA-interpreting increase	20,000	-	-	-
- Assembly Counsel's Office IT updates	6,500	-	-	-
- Assembly Counsel's Office travel increase	4,000	-	-	-
- Assembly convening	30,000	-	-	-
- Housing communications	30,000	-	-	-
- Assembly office expansion, suite 170	2,500	-	-	-
- Translation services	500	-	-	-
- 5% raise for Clerk staff	69,000	-	-	-
- Clerk's office travel increase	14,000	-	-	-
- Position reclassification salary increase	10,000	-	-	-
- Financial audit cost for fiscal year 2023	231,450	-	-	-
- Financial audit cost for fiscal year 2024	227,000	-	-	-
2025 Proposed Budget	9,016,943	37	1	-

Department / Agency	Category and Description	Function Cost (Direct + IGCs)			
		2024 Revised Budget	Continuation	Proposed Changes	2025 Proposed Budget
Homelessness					
Assembly	Professional service contracts for housing initiatives	50,000	-	(50,000)	-
	Subtotal Homelessness	\$ 50,000	\$ -	\$ (50,000)	\$ -
Administration, Collection, and Audits to the Municipality					
Assembly	Alcohol Tax Program education and outreach	50,000	-	(50,000)	-
Assembly	Alcohol Tax strategic planning on use in all categories	250,000	-	(250,000)	-
	Subtotal Administration, Collection, and Audits to the Municipality	\$ 300,000	\$ -	\$ (300,000)	\$ -
	Total Alcoholic Beverages Retail Sales Tax Program	\$ 350,000	\$ -	\$ (350,000)	\$ -



Break 11:55am – 12:10pm



Utilities, Enterprises, and ACDA





	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	3,443,917	1	-	-
2024 One-Time Requirements				
- REVERSE 2024 1Q ONE-TIME Furniture	(30,000)	-	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	(395)	-	-	-
- Transfer to Other Funds	1,658,037	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	595	-	-	-
2025 Continuation Level	5,072,154	1	-	-
Transfers (to)/from Other Agencies				
- Dividend to General Government	700,000	-	-	-
2025 Proposed Budget Changes				
- Office Supplies	(3,000)	-	-	-
- Office Lease Space	(60,000)	-	-	-
- Travel	(24,000)	-	-	-
2025 Proposed Budget	5,685,154	1	-	-
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- None	-	-	-	-
2025 Proposed Budget (Appropriation)	5,685,154	1	-	-

Anchorage Hydropower

(in thousands)

Projects	Bonds	State	Federal	Other	Total
Fish & Wildlife	-	-	-	325	325
Total	-	-	-	325	325

Capital





	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	54,272,781	144	1	1
2024 One-Time Requirements				
- Reverse - One-Time 2024 1Q - \$1K 2024 retention bonus for all NON Rep Employees	(52,000)	-	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	141,865	-	-	-
- Intra Departmental Overhead Charges	(306,073)	-	-	-
- Municipal Utility Service Assessment (MUSA)	790,897	-	-	-
- Dividend	(3,100,000)	-	-	-
Debt Service Charges				
- Amortization of Debt Expense	29,196	-	-	-
- Interest on Bonded Debt	(475,000)	-	-	-
- Interest on Loans	(230,000)	-	-	-
- Interest During Construction	200,000	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	711,987	-	-	-
- Professional Services	462,975	-	-	-
- Supplies	507,065	-	-	-
2025 Continuation Level	52,953,693	144	1	1



	Expenses	Positions			
		FT	PT	Temp/ Seas	
2025 Proposed Budget Changes					
- New GIS Analyst, Grade 16, Full-Time	86,000	1	-	-	
- New Collection/Distribution Operator, Grade 21, Full-Time	63,000	1	-	-	
- Two (2) New Fleet Journeyman Technicians, Grade 21, Full-Time	126,000	2	-	-	
- New Carpenter Craftsman, Grade 21, Full-Time	63,000	1	-	-	
- New Principal Accountant, Grade 16, Full-Time	86,000	1	-	-	
- New Customer Service Representative Trainer, Grade 14, Full-time	60,000	1	-	-	
- Five (5) Interns, Part-Time/Temporary	150,000	-	-	5	
- Fund filled Assistant General Manager position, Full-Time	130,000	1	-	-	
- Replace Administrative Assistant, Grade 9 with Administrative Officer, Grade 15	70,000	-	-	-	
- Replace Accountant, Grade 13 with SAP Functional Analyst, Grade 16	31,310	-	-	-	
- Replace Junior Administrative Officer, Grade 12 with Lead Payroll/Accounts Payable, Grade 14	11,685	-	-	-	
- Various upgrades for retention	428,840	-	-	-	
- Chemicals	81,650	-	-	-	
- Depreciation	520,711	-	-	-	
- Insurance	28,475	-	-	-	
- Travel	30,800	-	-	-	
- Utilities	440,110	-	-	-	
2025 Proposed Budget		55,361,274	152	1	6
2025 Budget Adjustment for Accounting Transactions (Appropriation)					
- Amortization of Debt Expense	29,196	-	-	-	
- Depreciation	(520,711)	-	-	-	
- Interest During Construction	(200,000)	-	-	-	
2025 Proposed Budget (Appropriation)		54,669,759	152	1	6

(in thousands)

Projects	Bonds	State	Federal	Other	Total
475 Loop Conversion	800	-	-	-	800
Alaska Department of Transportation-MOA Emergency Annual Program	-	-	-	1,000	1,000
Bragaw 16th Debarr Water Upgrade	800	-	-	-	800
Comprehensive Lock and Key Upgrade	250	-	-	-	250
ControlNet Upgrade	-	-	-	320	320
Customer Information System Replacement	-	-	-	2,500	2,500
Eklutna Lake Water Rights	500	-	-	-	500
Eklutna Water Transmission Main Valve Vault Rehabilitation Phase II	2,000	-	-	-	2,000
Eklutna Water Treatment Facility Motor Control Center Upgrade	-	-	-	2,500	2,500
Eklutna Water Treatment Facility Process Improvements	6,000	-	-	-	6,000
Eklutna Water Treatment Facility Supervisory Control and Data Acquisition Backbone/Fire Improvements	2,200	-	-	-	2,200
Facility Equipment Annual Program	-	-	-	1,000	1,000
Facility Plant Annual Program	-	-	-	1,000	1,000
Girdwood Water Distribution System Upgrade	-	-	-	4,000	4,000
Girdwood Well Rehabilitation	-	-	-	6,000	6,000
Glenn Square Pressure Regulating Valve Facility	2,012	-	-	-	2,012
Headquarters Lighting Upgrades	-	-	-	400	400
Heavy Rolling Stock Annual Program	-	-	-	750	750

**Anchorage
Water**

Capital



Anchorage Water

Capital



(in thousands)

Projects	Bonds	State	Federal	Other	Total
High Pressure Hydrants Underground Pressure Regulating Valves	1,000	-	-	-	1,000
Hydraulic Model Upgrades Annual Program	-	-	-	50	50
Information Technology Administrative Systems Annual Program	-	-	-	65	65
Information Technology Infrastructure Annual Program	-	-	-	300	300
Information Technology Operational Systems Annual Program	-	-	-	15	15
Iowa Hydrant Replacement	100	-	-	-	100
Kirby Place Water Service	250	-	-	-	250
Pressure Regulating Valve Rock Catchers	450	-	-	550	1,000
Safety Improvements Annual Program	-	-	-	100	100
Strategic Pressure Initiative Miscellaneous Pressure Regulating Valves Replacement	300	-	-	-	300
Supervisory Control and Data Acquisition Network Improvements Annual Program	-	-	-	300	300
Supervisory Control and Data Acquisition Network Segmentation	-	-	-	250	250
Supplemental Water Supply and Storage	1,000	-	-	-	1,000
Vehicles Annual Program	-	-	-	500	500
Water Meter Upgrades	-	-	-	400	400
West 43rd Aero Constellation Water Rehabilitation	1,200	-	-	-	1,200
Total	18,862	-	-	22,000	40,862



	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	49,873,444	162	1	1
2024 One-Time Requirements				
- Reverse - One-Time - 2024 1Q - \$1K 2024 retention bonus for all NON Rep Employees	(50,000)	-	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	143,577	-	-	-
- Intra Departmental Overhead Charges	(364,977)	-	-	-
- Municipal Utility Service Assessment (MUSA)	590,609	-	-	-
Debt Service Charges				
- Amortization of Debt Expense	23,266	-	-	-
- Interest on Bonded Debt	(575,000)	-	-	-
- Interest on Loans	(125,000)	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	781,603	-	-	-
- Contractual Services	923,261	-	-	-
- Supplies	133,384	-	-	-
2025 Continuation Level	51,354,167	162	1	1



	Expenses	Positions		
		FT	PT	Temp/ Seas
2025 Proposed Budget Changes				
- New GIS Analyst, Grade 16, Full-Time	86,000	1	-	-
- New Collection/Distribution Operator, Grade 21, Full-Time	63,000	1	-	-
- Two (2) New Fleet Journeyman Technicians, Grade 21, Full-Time	126,000	2	-	-
- New Carpenter Craftsman, Grade 21, Full-Time	63,000	1	-	-
- New Principal Accountant, Grade 16, Full-Time	86,000	1	-	-
- New Customer Service Representative Trainer, Grade 14, Full-time	60,000	1	-	-
- Five (5) Interns, Part-Time/Temporary	150,000	-	-	5
- Fund filled Assistant General Manager position, Full-Time	130,000	1	-	-
- 15	70,000	-	-	-
- Replace Accountant, Grade 13 with SAP Functional Analyst, Grade 16	31,310	-	-	-
- Replace Junior Administrative Officer, Grade 12 with Lead Payroll/Accounts Payable, Grade 14	11,685	-	-	-
- Various upgrades for retention	201,037	-	-	-
- Depreciation	423,203	-	-	-
- Insurance	14,420	-	-	-
- Repair & Maintenance Supplies	377,861	-	-	-
- Travel	25,400	-	-	-
- Utilities	391,800	-	-	-
2025 Proposed Budget	53,664,883	170	1	6
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- Amortization of Debt Expense	(23,266)	-	-	-
- Depreciation	(423,203)	-	-	-
2025 Proposed Budget (Appropriation)	53,218,414	170	1	6

Anchorage Wastewater

Capital



Projects	(in thousands)				
	Bonds	State	Federal	Other	Total
Aigot Strom Subdivision Sewer Upgrades	800	-	-	-	800
Alaska Department of Transportation-MOA Emergency Annual Program	-	-	-	1,000	1,000
Asplund Wastewater Treatment Facility Dewatering	-	-	-	1,500	1,500
Asplund Wastewater Treatment Facility National Pollution Discharge Elimination System Permit Renewal	-	-	-	1,000	1,000
Asplund Wastewater Treatment Facility Supervisory Control and Data Acquisition Gas Panel Replacement	-	-	-	250	250
Comprehensive Lock and Key Upgrade	-	-	-	250	250
ControlNet Upgrade	-	-	-	320	320
Customer Information System Replacement	-	-	-	2,500	2,500
Eagle River Wastewater Treatment Facility Tertiary Filter Improvements	1,000	-	-	-	1,000
Eagle River Wastewater Treatment Facility Ultraviolet and Washwater Upgrades	1,700	-	-	-	1,700
Facility Equipment Annual Program	-	-	-	1,000	1,000
Facility Plant Annual Program	-	-	-	1,000	1,000
Fats, Oils, Grease (FOG) Receiving Station	3,000	-	-	-	3,000
Girdwood Sewer Inflow & Infiltration Phase I A	1,300	-	-	-	1,300

Anchorage Wastewater

Capital



(in thousands)

Projects	Bonds	State	Federal	Other	Total
Girdwood Wastewater Treatment Facility Filtration Supervisory Control and Data Acquisition Panel Upg	-	-	-	400	400
Girdwood Wastewater Treatment Facility Recycled Water System	-	-	-	250	250
Heavy Rolling Stock Annual Program	-	-	-	750	750
Hydraulic Model Upgrades Annual Program	-	-	-	50	50
Information Technology Administrative Systems Annual Program	-	-	-	65	65
Information Technology Infrastructure Annual Program	-	-	-	300	300
Information Technology Operational Systems Annual Program	-	-	-	15	15
King Street Grease Pit	-	-	-	2,000	2,000
Pump Station 12 Force Main Interceptor C Gravity Junction Rehabilitation	7,400	-	-	200	7,600
Pump Station 2 Rehabilitation	4,500	-	-	-	4,500
Safety Improvements Annual Program	-	-	-	100	100
Supervisory Control and Data Acquisition Network Segmentation	-	-	-	250	250
Supervisory Control and Data Network Improvements Annual Program	-	-	-	300	300
Vehicles Annual Program	-	-	-	500	500
Total	19,700	-	-	14,000	33,700



	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	16,225,495	21	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	46,006	-	-	-
- Municipal Enterprise Service Assessment (MESA)	(142,181)	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	143,929	-	-	-
2025 Continuation Level	16,273,249	21	-	-
2025 Proposed Budget Changes				
- Security and Alarm Services	285,000	-	-	-
- Accounting Services	15,800	-	-	-
2025 Proposed Budget	16,574,049	21	-	-
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- None	-	-	-	-
2025 Proposed Budget (Appropriation)	16,574,049	21	-	-



(in thousands)

Projects	Bonds	State	Federal	Other	Total
Port Equipment	-	-	-	260	260
Security Fence - Tract J	-	-	-	1,000	1,000
Storm Drain Enhancements Annual Program	-	-	-	2,500	2,500
Strategic Plan	-	-	-	300	300
US Army Corps of Engineers Permit Requirements	-	280	-	-	280
Total	-	280	-	4,060	4,340



	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	1,124,823	11	-	-
2024 One-Time Requirements				
- REVERSE ONE-TIME 2024 1Q - \$1K 2024 retention bonus for all NON Rep Employees	(1,000)	-	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	(8,926)	-	-	-
- Municipal Enterprise Service Assessment (MESA)	(7,105)	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and Benefits Adjustments	63,660	-	-	-
2025 Continuation Level	1,171,452	11	-	-
2025 Proposed Budget Changes				
- Fuel	37,000	-	-	-
- Grounds Maintenance Services	10,000	-	-	-
- Wireless Phone Services	3,000	-	-	-
- Public Utility Services	32,000	-	-	-
- Insurance	16,000	-	-	-
2025 Proposed Budget	1,269,452	11	-	-
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- None	-	-	-	-
2025 Proposed Budget (Appropriation)	1,269,452	11	-	-

Municipal Airports

Capital



(in thousands)

Projects	Bonds	State	Federal	Other	Total	
Acquire Snow Removal Equipment	-	-	885	59	944	
Airport Security Improvements - Design	-	-	218	15	233	
Rehabilitate Taxiway A and Taxiway N - Design	-	-	1,241	83	1,324	
	Total	-	-	2,344	157	2,501



	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	27,854,434	56	2	1
Transfers by/to Other Departments				
- Charges by Other Departments	279,436	-	-	-
- Municipal Utility Service Assessment (MUSA)	48,685	-	-	-
Debt Service				
- Debt Issuance Costs	(30,000)	-	-	-
- Interest on Bonded Debt	201,508	-	-	-
- Interest on Loans	612,284	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	288,665	-	-	-
- Future Landfill Closure costs	(780,686)	-	-	-
2025 Continuation Level	28,474,326	56	2	1
2025 Proposed Budget Changes				
- New Engineering Technician II (Full Time)	97,472	1	-	-
- Change Utility Foreman to Maintenance Superintendent	30,817	-	-	-
- Eliminate Administrative Officer II (Full Time)	(176,683)	(1)	-	-
- Information Technology Hardware	29,000	-	-	-
- Janitorial Services increase	20,000	-	-	-
2025 Proposed Budget	28,474,932	56	2	1
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- Future Landfill Closure costs	780,686	-	-	-
2025 Proposed Budget (Appropriation)	29,255,618	56	2	1

**Solid Waste
Services -
Disposal**

Capital



(in thousands)

Projects	Bonds	State	Federal	Other	Total
Design and Construction of Gas Collection System at Anchorage Regional Landfill	-	-	-	900	900
Disposal Pickups and Light Duty Vehicles	-	-	-	180	180
Disposal Tanker, Truck, and Tractors	-	-	-	2,250	2,250
Perimeter Road Pavement	-	-	-	150	150
Replacement Dozers, Loaders, Compactors and Dump Trucks	-	-	-	4,859	4,859
Total	-	-	-	8,339	8,339



	Expenses	Positions		
		FT	PT	Temp/ Seas
2024 Revised Budget (Appropriation)	14,821,435	26	-	1
2024 One-Time Requirements				
- Reverse One-Time - 2024 1Q - \$1K 2024 retention bonus for all NON Rep Employees	(1,000)	-	-	-
Transfers by/to Other Departments				
- Charges by Other Departments	423,271	-	-	-
- Municipal Utility Service Assessment (MUSA)	14,887	-	-	-
Debt Service				
- Debt Issuance Costs	19,054	-	-	-
- Interest on Bonded Debt	(81,731)	-	-	-
- Interest on Loans	180,000	-	-	-
Changes in Existing Programs/Funding for 2025				
- Salaries and benefits adjustments	48,356	-	-	-
2025 Continuation Level	15,424,272	26	-	1
2025 Proposed Budget Changes				
- Disposal Utility Expense	400,000	-	-	-
2025 Proposed Budget	15,824,272	26	-	1
2025 Budget Adjustment for Accounting Transactions (Appropriation)				
- None	-	-	-	-
2025 Proposed Budget (Appropriation)	15,824,272	26	-	1

**Solid Waste
Services -
Refuse**

(in thousands)

Projects	Bonds	State	Federal	Other	Total
Replacement of Refuse Frontloaders and Sideloaders, and Light Duty Vehicles	-	-	-	650	650
Total	-	-	-	650	650

Capital





	2024 Approved	2025 Proposed
Operating Revenue		
Parking Revenue	6,517,931	6,874,900
Leased Space Revenue	315,000	461,626
Other Non-Operating Revenue	191,000	569,382
Real Estate Sales - Development	-	-
Total Operating Revenue	7,023,931	7,905,908

Operating Expense		
Labor	2,783,391	2,922,561
Professional Fees	315,000	542,500
Contract Services	1,094,000	1,224,000
Information Services	170,000	180,000
Direct Maintenance Costs	315,500	428,500
Facility Maintenance Contract Services	284,500	360,400
Utility Expenses	316,500	358,500
General Expenses	623,000	794,150
Municipal Enterprise Service Assessment (MESA)	450,000	472,500
Office Expenses	41,000	38,000
Employee Expenses	37,000	57,000
Interest Expense	8,000	492,258
Depreciation	1,643,000	1,500,000
Total Expenses	8,080,891	9,370,369
Net Income (Loss)	(1,056,960)	(1,464,461)

Appropriation		
Total Expense		
Less: Non Cash Items		
Depreciation	(1,643,000)	(1,500,000)
Amount to be Appropriated (Cash Expense)	6,437,891	7,870,369



(in Thousands)

Projects	2025 Proposed
5th and 6th Deck Repairs	1,100,000
Anchorage Neighborhood Redevelopment Initiative/Business Plan Fireweed parcel purchase and development	500,000
Fireweed parcel purchase and development	5,700,000
RV Resort planning and preparation	1,000,000
Other property acquisition	6,200,000
5th and 6th Stairwell Replacement	1,000,000
Vehicle and equipment replacement	125,000
Total	15,625,000

October 8

Assembly Introduction of Budgets

October 11

**Worksession 11:00am - 4:00pm
General Government (GG)
Operating & Capital Budgets**

October 25

**Worksession 11:00am - 4:00pm
Utilities & Enterprise Budgets**

November 15

**Worksession
Assembly Amendments**

November 19

Assembly Budget Approval

**Scheduled
Work-
Sessions
and
Public
Hearings**



Office of Management & Budget (OMB)

Budgets available at OMB Homepage

<http://www.muni.org/Departments/budget/Pages/default.aspx>

Thank you!

