

## PRIORITIES

- **Housing Action** – communicate the Assembly’s housing vision, streamline codes and processes, and spur innovative attainable housing
- **Municipal Workforce** – support recruitment and retention of a productive and qualified municipal workforce
- **Port of Alaska Modernization** – support rapid timeline that launches Phase II construction by summer 2024
- **Public Health, Safety and Quality of Life** – fund public safety & mental health services; support the Crisis Now model; invest in outdoor and public spaces
- **Fully Functional Municipal Services** – closely monitor service delivery to ensure high quality, accessible, and transparent municipal services and operations

## 2024 PROGRESS REPORT – As of 10/8/2024

### Housing Action Goals

| Goal   | Lead       | Actions   | Status                                |
|--|------------|---|---------------------------------------|
| Finalize HOME Initiative to simplify residential zoning                            | MZ, DV, AB | HOME Initiative (AO 2023-87) passed, introduced adopted plan amendments (AO 2024-44), launched HOME webpage, met with 25+ community organizations through end of May. | Complete                              |
| Launch a program to track short-term rentals                                       | RS, MZ     | AO 2023-110(S-1), As Amended on 3/5 vetoed; AO 2024-81(S), As Amended requires hosting platforms submit more detailed data  | Complete – need to track data in 2025 |
| Develop a program for third party review for commercial development                | KC, RS     | AO is No. 2023-136(S)*, As Amended on 2/27  | Complete                              |
| Reduce hurdles for rehabbing old buildings that have nonconforming characteristics | CC, AB,    | AO No. 2024-15 Removing 10% Nonconformity Fee passed on 2/27; other work is still needed  | In Progress                           |

# 2024 ASSEMBLY ANNUAL WORKPLAN

October 8, 2024

|   |            |   |             |
|---|------------|---|-------------|
|   |            | Title 21 Innovation Section; allow for more flexibility in permitting approval processes. [CC]  |             |
| Review open space requirements for multi-family housing                         | KC         | AO 2024-16 Private Open Space reduction on 2/27   | Complete    |
| Create catalog of pre-approved residential building plans                       | MZ, ML     | Decided to focus on ADUs, working group continues to meet – currently editing draft checklist, also working on site self-review tool with GIS team      | In Progress |
| Adjust Planning appeal fees   | MZ         | Early visioning underway  | Prep        |
| Investigate infrastructure funding solutions                                    | CC         | Identifying resources to hire a grant hunting team  | Prep        |
| Review and update Residential Design Standards                                  | AB, MZ     | Site access code update workgroup forming in fall 2024; residential standards project will be at a future date (Planning might have something starting) | In Progress |
| Continue to utilize vacant and abandoned buildings for housing                  | GM, FR     | Provided \$1.3M to AAHLT for pilot; ACDA seeking federal funding for larger program   | In Progress |
| Investigate and update tax incentives for housing development and upgrades      | CC, AB, ZJ | Met with Jack Gadamus, waiting for data on existing exemptions<br>Expand 4+ unit tax abatement citywide [MZ, CC, GM]                                    | In Progress |
| Create code “safe harbor” program to encourage development of old housing stock | AB, FR     | Research phase to explore what works elsewhere  | Prep        |
| Refine Code to reduce the cost and timeline to build in Anchorage               | RS         | AO 2024-83 on Planned Unit Development (PUD) on 10/8 agenda; TSDO ordinance   | In Progress |

## Quality Municipal Services Goals

| Goal | Lead | Actions | Status |
|------|------|---------|--------|
|------|------|---------|--------|

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|  |             |   |                             |
|--|-------------|---|-----------------------------|
| Wage Increases and retention strategies for MOA employees  | MZ, AB, GM  | Q1 Budget included funds for employee retention initiatives; Assembly funded \$150K for MOA workforce study; Phase 1 of study – employee satisfaction survey underway; budget recommendations will come out in October  | In Progress                 |
| See MOA fully staffed  | RS, ML      | Consider this a metric of the performance in this category? <b>Felix – could we ask that HR provide vacancy/turnover/hiring reports at the Quality MOA Services meetings?</b>   | Need to find a way to track |
| Update Public Records code to bring to date with current technologies i.e. video and electronic      | MZ          | Code sections identified, waiting on transition to introduce Records retention policy, more substantial Public Records Code reform may be in order; update on various systems in use, cost to public, and cost of improvements (APD incident database; permit processing)<br>Body camera data [KPV] | In Progress                 |
| Ensure full implementation of Online checkbook   | CC          | Phase 1 complete: Online checkbook launched; Phase 2 is in Admin (lifecycle / progress report of a contract, including terms), Phase 3 could be tied to a map of projects by neighborhood as an open government portal  | In Progress                 |
| Review of code for community councils for procedures of operation to ensure a system that adds value | DV, AB, KPV | New executive director, review potential new models in collaboration with FCC (related to CIP/CIB process improvements)   | Slated for fall             |
| Review and update MOA hiring practices   | RS, CC, ML  | Review Legislative Branch hiring processes (classification) and consider amendments to HR Code  | Review held?                |

## Economic Development Goals

| Goal  | Lead       | Actions  | Status      |
|---|------------|--|-------------|
| Establish Anchorage Metropolitan Area Projects (MAPs) program with AEDC for a sales tax | RS, FR, SM | AEDC committee will have proposal ready for Assembly review & input this fall, slate Assembly process for review | In Progress |

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|---|---------|---|-------------|
| Continue to improve and simplify Muni processes and regulations on business   | AB      | Funded year one of online bidding system [AB, DV, KB]; set policy for free applications for users; childcare licensing code update [AB, KB]               | In Progress |
| Codify and confirm appointments for new Anchorage Child Care and Early Education Fund Accountability Board, to provide robust recommendations for marijuana tax revenue for early childhood education for FY25 budget | AB, KPV | AO 2024-61 proposed to create board; first round of board appointments approved at 9/10 meeting; project has been handed over to Admin for implementation | Complete    |
| Understand and address economic disparity in Anchorage  | GM, KB  | Continuing with CEDC, interested in modeling  | Prep        |

## Homelessness Goals

| Goal  | Lead    | Actions   | Status  |
|---|---------|---|---|
| <del>Create public dashboard on Assembly home page of homelessness data and metrics to drive data-based decision making</del> | RS      | <del>This is hard because Assembly doesn't have access to most of this data—Legislative Services is updating the tracker of MOA spending and major Assembly legislation on homelessness and ACEH has the data snapshot—<a href="https://www.aceh.org/data">https://www.aceh.org/data</a> but not sure how to tie the two data sets together</del> | Closed - Refer to <a href="#">ACEH data dashboard</a> |
| Ensure Emergency Cold Weather Shelter is funded through 2024, with a smooth transition to summer operations                   | AB, KPV | ECWS funded for summer (if no Gov veto) and first months of fall; evaluate ECWS needs for 2024-2025 Winter Season   | In Progress   |
| Identify sustainable policy and funding for emergency cold weather shelter  | KPV, RS | Looking at alcohol and marijuana taxes; Mayor also addressed in 2025 budget – needs Assembly review   | In Progress   |

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|   |                             |   |             |
|---|-----------------------------|---|-------------|
| Prioritize housing investments & policies to reduce number of people experiencing homelessness and demand for shelter | Housing & Home. Comm.       | Providence's Q'et'en Qenq'a for ages 55+ experiencing homelessness opened 45 permanent supportive housing units and six recuperative care units and CIHA opened Ch'bala Corners II using 2022 ARPA funds. | In Progress |
| Continue to implement the recommendations from the Complex Behavioral Health Task Force report                        | Health Policy/Public Safety | AHD issued RFP for Behavioral Health Mobile Case Management, need to review recommendations   | In Progress |
| Refine camp abatement code and prepare for US Supreme Court ruling  | FR                          | Waiting to see how the new Administration addresses this  | In Progress |

## Assembly Business Goals

| Goal   | Lead       | Actions  | Status      |
|--|------------|--|-------------|
| Join people together to solve local problems and help residents engage in local government         | All        | Held Public Finance and Transportation Nerd Nites, Made over 20 presentations to community councils and organizations on HOME initiative, created Food for Thought                                     | In Progress |
| Establish equitable funding for the Legislative branch   | MZ         | Added Suite 170 at City Hall to Assembly; will address further needs in 2025 budget  | In Progress |
| Build and strengthen relationships with State & Federal counterparts                               | CC, AB, ZJ | Have been holding regular meetings with Congressional Delegation and Anchorage Delegation of Legislature   | In Progress |
| Continue to build systems and strengthen the branch to make it a desirable place to serve and work | CC         | Completed salary survey, Salaries and Emoluments Commission – reviewing Health Care for Members, branch staff retreat to develop mission/vision/values, brought back staff Holidazzle monthly potlucks | In Progress |
| Rollout Assembly meeting public engagement improvements,   | staff      | A/V upgrade underway, purchasing new video equipment and transitioning production to the post-Crabb era as of June 3, created new graphics for meeting livestream, updated background                  | In Progress |

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| including production upgrades and civic engagement materials                              |            | music for meeting intermissions, adding district-specific emails, grew Assembly newsletter, held Assembly 101 trainings for youth groups, Assembly Aide pilot project and conducted Aide orientations |             |
| Secure at least two of the MOA's state legislative requests                               | AB, CC, FR | Sent delegation to JNU, worked with lobbyist and Admin on meetings with legislators; 2+ priorities passed   | Complete    |
| Develop strategic plan for equitable and effective use of the alcohol tax                 | KB, DV, AB | Plan passed at 9/10 meeting (AR 2024-278)   | Complete    |
| Improve CIP and CIB process to broaden input from community on capital project priorities | AB, DV, CC | Promoted CC survey; WS on CIP & CIB 5/31, 8/16 and 9/6  | In Progress |

## Public Health, Safety and Quality of Life Goals

| Goal   | Lead       | Actions   | Status      |
|--|------------|---|-------------|
| See APD and AFD fully staffed  | RS, MZ     | Kameron – can you ask for an update at a Public Health and Safety meeting?  |             |
| Revise purpose & composition of Public Safety Advisory Commission (sunsets Oct. 2024)    | AB, KPV    | Initial meetings have occurred, community group brought ideas to Public Health and Safety on 8/14   | In Progress |
| Continue wildfire mitigation and response  | KB, SM, ZJ | Public Safety Committee held July briefing  | In Progress |
| Continue to push for AFD Mobile Crisis and APD Mobile Intervention Teams to 24/7 service | MZ, DV, AB | AFD has a 7-day pilot going; APD is in a 7-day model – look at options in 2025 budget discussions   | In Progress |
| Continue monitoring of Body Worn Camera implementation for Police Department             | FR, DV     | Passed AO 2024-69 to add BWC to Municipal Use of Surveillance Technologies; Public Health and Safety Committee is monitoring APD implementation of new policy | In Progress |

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|  |            |   |  |
|--|------------|---|--|
| Determine a path for Eklutna River Restoration that includes full dam removal  | CC, MZ     | Passed multiple pieces of legislation; came into alignment with Administration on the issue, pursuing technical and legal routes to protect water rights and MOA funds; waiting for Governor response   | In Progress  |
| Invest in housing, parks and trails to make sure we have a city where people want to live, work and play                     | All        | Voters approved CASA and Park Bonds; 5 <sup>th</sup> Ave protected bike lane pilot; Chugach Mountain Bikers expected to complete the Coastal Trail Northern Extension this fall using 2022 ARPA funds; need to work with Admin to get CASA into the CIP; get update on current CASA projects (Transp Committee) | In Progress  |
| Hold State of Alaska accountable to increase the Base Student Allocation and address inequities in Anchorage funding formula | KB, GM, AB | Passed resolutions of support; included the request in the Legislative Program  | Complete for 2024; address in 2025 Legislative Program |

## Infrastructure and Transportation Goals

| Goal  | Lead       | Actions   | Status      |
|---|------------|---|-------------|
| Complete a decision on design for both Terminals 1 and 2 in Port of Alaska Modernization program                | MZ, CC, ZJ | NE Stabilization construction has begun, need to ensure adequate plan of finance, 8/23 EUOC will review plan of finance, T1 contractor will be announced in September                                     | In Progress |
| Snow Planning - review various snow removal plan costs (84hr., 72 hr., 48hr.) in terms of labor, equipment etc. | MZ, ML, RS | Working with Paul VanLandingham on a service level structure to align with budget process this fall; exploring a specific non-motorized snow plowing budget; held snow special meeting with Admin on 9/12 | In Progress |
| Assume snow plowing and funding of all state roads except Glenn, Minnesota and New Seward                       | RS, ML, MZ | Looking into review of TORAs – starting with some pilot projects in Chugiak-Eagle River; monitor state funding for additional capacity  | In Progress |

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|   |            |   |             |
|---|------------|---|-------------|
| Increase investment in safe streets, road maintenance, and non-motorized transportation | DV, MZ, ML | Address through AMATS, downtown protected bike plan pilot project, working with Traffic to get an NACTO affiliation for MOA | In Progress |
| Revive the Stormwater Utility plan and identify sources for infrastructure funding      | DV, CC, AB | Need to reach out to new Administration to get conversation going; need to brief Members on history of this topic           |             |
| Secure local control of 5 <sup>th</sup> and 6 <sup>th</sup> Avenues                     | MZ, DV     | Waiting for DT Streets Engineering Plan for more info   | In Progress |