



# **Municipality of Anchorage**

**2024 Proposed  
Municipal Utilities / Enterprise  
and  
Anchorage Community Development  
Authority  
Operating and Capital Budgets**

**Dave Bronson, Mayor  
Anchorage, Alaska**



**Municipality of Anchorage**  
Mayor Dave Bronson

---

September 30, 2023

Dear Residents:

Enclosed are the 2024 Municipal Utilities and Enterprise Departments' operating budgets, as well as their respective 2024 capital budgets and programs.

This year, Solid Waste Services opened its new Central Transfer Station. It is designed to provide an easy way to reuse, repurpose, and recycle compost. This is a significant accomplishment that will extend the life of our landfill and we look forward to continuing our automation process to enhance customer service.

The Port of Alaska's modernization project continues to be a top priority. With the completion of the Petroleum and Cement Terminal (PCT), the PCT received its first ship in June 2023. This year, we also began work on the North Extension Stabilization Phase 1, a vital step towards security, and commenced construction on the new administration building. We will continue to work on securing federal grants. Over 90 percent of all goods that come to Alaska are received through the Port of Alaska. The modernization project is critical, and its completion will ensure food security and sustainability for all Alaskans.

Merrill Field Airport continues to be one of the busiest airports in Alaska. It needs safety enhancements, which I have made a priority for 2024. These necessary safety upgrades will benefit all who live around and use the airport.

Anchorage Water and Wastewater Utility (AWWU) received the 2022 National Association of Clean Water Agencies Peak Performance Awards. AWWU was recognized for excellent environmental treatment services in 2022 and awarded the National Association of Clean Water Agencies Peak Performance Awards for outstanding compliance with their National Pollutant Discharge Elimination System and Alaska Pollutant Discharge Elimination System permits.

Municipal-owned utilities provide businesses and residents with safe drinking water and a mechanism for waste collection and disposal that is efficient and effective. We must thank the hard-working Municipal employees of these utilities for their dedication to the residents of Anchorage.

Regards,

Dave Bronson  
Mayor of Anchorage

# Municipality of Anchorage

## Dave Bronson, Mayor

### Assembly

Christopher Constant (2026), Chair

Anna Brawley (2026)

Karen Bronga (2025)

Kevin Cross (2025)

Zac Johnson (2026)

George Martinez (2026)

Scott Meyers (2026)

Kameron Perez-Verdia (2025)

Felix Rivera (2026)

Randy Sulte (2025)

Daniel Volland (2025)

Meg Zaletel (2025)

### Budget Advisory Commission

Nolan Klouda (2026), Chair

Brian Flynn (2024)

Matthew Harvey (2026)

Robert Helzer (2026)

Lindsay Hobson (2024)

Mark Luiken (2025)

Rachel Ries (2025)

Alfred Tamagni (2025)

Carmela Warfield (2024)

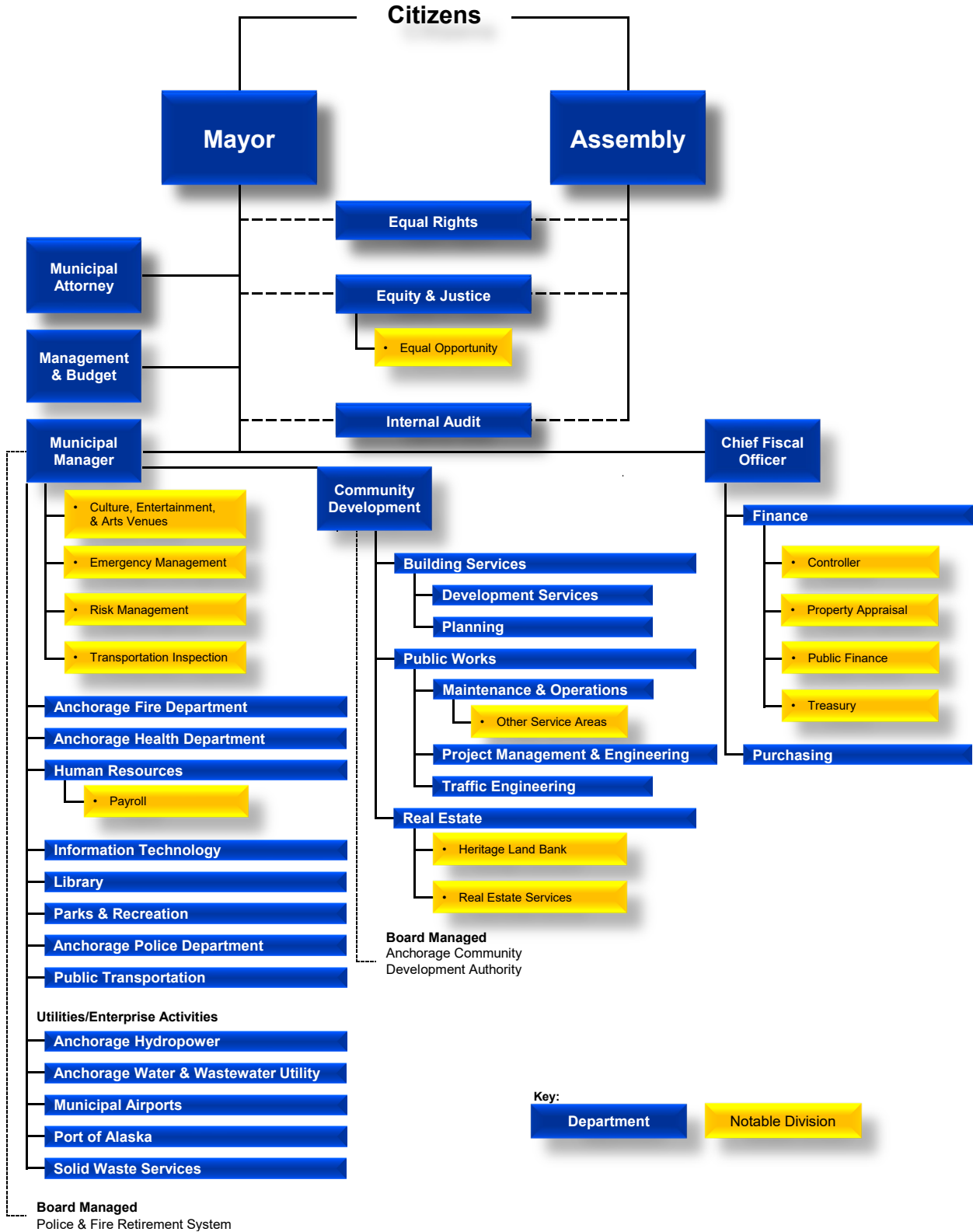
### Office of Management & Budget

Courtney Petersen, Director

Marilyn Banzhaf, Deputy Director

Christine Chesnut

# Municipality of Anchorage



## Table of Contents

	<u>Page</u>
<b>I. OVERVIEW</b>	
<b>II. ANCHORAGE HYDROPOWER</b>	
Organization Chart .....	AH - 1
Organizational Overview .....	AH - 2
Business Plan.....	AH - 4
Profile .....	AH - 5
Highlights and Future Events .....	AH - 7
External Impacts.....	AH - 15
Capital Overview .....	AH - 16
8-Year Summary .....	AH - 17
Statement of Revenues and Expenses .....	AH - 18
Reconciliation to Prior Year Budget.....	AH - 19
Capital Improvement Budget.....	AH - 20
Capital Improvement Program .....	AH - 21
Project Details .....	AH - 22
<b>III. ANCHORAGE WATER &amp; WASTEWATER UTILITY</b>	
Organization Chart .....	AWWU - 1
Organizational Overview .....	AWWU - 2
Business Plan.....	AWWU - 7
Performance.Value.Results.....	AWWU - 8
Profile .....	AWWU - 17
Highlights and Future Events .....	AWWU - 20
External Impacts.....	AWWU - 23
Capital Overview .....	AWWU - 25
Water Utility 8-Year Summary.....	AWWU - 27
Water Utility Statement of Revenues and Expenses .....	AWWU - 28
Water Utility Reconciliation to Prior Year Budget .....	AWWU - 29
Water Utility Capital Improvement Budget.....	AWWU - 30
Water Utility Capital Improvement Program .....	AWWU - 31
Water Utility Project Details.....	AWWU - 36
Wastewater Utility 8-Year Summary.....	AWWU - 96
Wastewater Utility Statement of Revenues and Expenses .....	AWWU - 97
Wastewater Utility Reconciliation to Prior Year Budget.....	AWWU - 98
Wastewater Utility Capital Improvement Budget .....	AWWU - 99
Wastewater Utility Capital Improvement Program.....	AWWU - 100
Wastewater Utility Project Details.....	AWWU - 105
<b>IV. MUNICIPAL AIRPORTS</b>	
Organization Chart .....	MA - 1
Organizational Overview .....	MA - 2
Business Plan.....	MA - 4
Performance.Value.Results.....	MA - 7
Profile .....	MA - 12
Highlights and Future Events .....	MA - 14
External Impacts.....	MA - 16
Capital Overview .....	MA - 18

## Table of Contents

	<u>Page</u>
8-Year Summary .....	MA - 19
Statement of Revenues and Expenses .....	MA - 20
Reconciliation to Prior Year Budget.....	MA - 21
Capital Improvement Budget.....	MA - 22
Capital Improvement Program .....	MA - 23
Project Details .....	MA - 24
<b>V. PORT OF ALASKA</b>	
Organization Chart .....	PORT - 1
Organizational Overview .....	PORT - 2
Business Plan.....	PORT - 5
Performance.Value.Results.....	PORT - 7
Profile .....	PORT - 10
Highlights and Future Events .....	PORT - 12
External Impacts.....	PORT - 16
Capital Overview .....	PORT - 17
8-Year Summary .....	PORT - 18
Statement of Revenues and Expenses .....	PORT - 19
Reconciliation to Prior Year Budget.....	PORT - 20
Capital Improvement Budget.....	PORT - 21
Capital Improvement Program .....	PORT - 22
Project Details .....	PORT - 23
<b>VI. SOLID WASTE SERVICES</b>	
Organization Chart .....	SWS - 1
Organizational Overview .....	SWS - 2
Business Plan.....	SWS - 10
Performance.Value.Results.....	SWS - 12
Profile .....	SWS - 16
Highlights and Future Events .....	SWS - 20
External Impacts.....	SWS - 23
Capital Overview .....	SWS - 25
Disposal 8-Year Summary .....	SWS - 26
Disposal Statement of Revenues and Expenses .....	SWS - 27
Disposal Reconciliation to Prior Year Budget.....	SWS - 28
Disposal Capital Improvement Budget .....	SWS - 29
Disposal Capital Improvement Program.....	SWS - 30
Disposal Project Details.....	SWS - 32
Refuse Collections 8-Year Summary .....	SWS - 50
Refuse Collections Statement of Revenues and Expenses .....	SWS - 51
Refuse Collections Reconciliation to Prior Year Budget.....	SWS - 52
Refuse Collections Capital Improvement Budget.....	SWS - 53
Refuse Collections Capital Improvement Program.....	SWS - 54
Refuse Collections Project Details .....	SWS - 55
Administration Statement of Revenues and Expenses .....	SWS - 60
Administration Reconciliation to Prior Year Budget.....	SWS - 61

## Table of Contents

---

	<u>Page</u>
<b>VII. ANCHORAGE COMMUNITY DEVELOPMENT AUTHORITY</b>	
Organization Chart .....	ACDA - 1
Organizational Overview .....	ACDA - 2
Statement of Revenues and Expenses .....	ACDA - 7
Capital Improvement Budget .....	ACDA - 8
<b>VIII. GLOSSARY OF TERMS</b>	